Monday, November 26, 2012 ★★ 13 sections / Vol. 27 / No. 351 P18 | Mobile Alert: Text INQ ON BREAKING to 4467 | www.inquirer.net Twitter: @inquirerdotnet

PHILIPPINE DAILY
INQUIRER
BALANCED NEWS, FEARLESS VIEWS



HOLIDAY SHOWCASE Colored lights and assorted Christmas decor are all over this house on Mark Street at Filinvest East in Cainta City, making it one of the top attractions in the subdivision. Almost nightly, the neighborhood is visited by residents and even outsiders.

China faces hostility on claim to Spratlys

Beijing's smile has faded in region

BEIJING—China is finding the once-friendly ground of Southeast Asia bumpy going, with anger against Chinese claims to disputed islands, once reliable ally Burma (Myanmar) flirting with democracy and renewed American attention to the region.

The changing terrain for Beijing was on view last week at a conclave of East Asian nations in Phnom Penh, Cambodia.

Wen Jiabao, China's lame-duck premier who usually exudes a mild, grandfatherly air, got into a sharp exchange over the contested West Philippine Sea (South China Sea) islands.

The leaders of the Philippines, Singapore and Vietnam reacted forcefully when host Cambodia, an ally of China, suggested that all sides agreed not to bring outside parties into the dispute—a reference to the United States.

President Aquino of the Philippines publicly rebuked Cambodian Premier Hun Sen, saying Association of Southeast Asian (Asean) leaders had no agreement not to "internationalize" the West Philippine Sea disputes with China.

"The Asean route is not the only route for us," Mr. Aquino said, indicating that the Philippines would pursue a resolution of its dispute with China in accordance with international law. "As a sovereign state, it is our right to defend our national interest," he said.

US President Barack Obama, buoyed by the first visit ever by an American leader to Burma,

CHINA/A22

PH patrol vessel on standby

By Jerry E. Esplanada

THE PHILIPPINE Coast Guard yesterday declared it was ready to deploy a patrol vessel to Panatag Shoal (Scarborough Shoal) in the West Philippine Sea as China announced it had conducted the first landing of a fighter jet on its new aircraft carrier.

The landing was a demonstration of China's ability to project its military might in territorial disputes with Southeast Asian nations in the West Philippine Sea and maintain its own influence in the area, eyed by the United States in its "pivot."

PH PATROL/A22



No RH vote? Pols fear ire of local priests

By TJ Burgonio

THE PALACE official suspects one reason for the lack of quorum in the House of Representatives during deliberations on the reproductive health (RH) bill: Reelectionist lawmakers fear provoking their parish priests.

In the countryside, there is

NO RH/A11

Joker: Focus on massacre brains

SEN. JOKER Arroyo yesterday said state prosecutors should focus on the "masterminds" behind the Maguindanao massacre rather than go after all the 200 suspects, most of whom were simply followers of the Ampatuan clan, and risk prolonging the "trial of the century" for over a hundred years.

In a radio interview, Arroyo said the prosecution should also consider asking Judge Jocelyn Solis-Reyes of the Quezon City Regional Trial Court to concentrate on trying the principal suspects in the killings of 58 people on Nov. 23, 2009, and hold daily hearings to expedite the process.

Tagged as the brains behind the mass murder were former Maguindanao Gov. Andal Ampatuan Sr., his sons Andal Jr., a former town mayor, and Zaldy, the former governor of the Autonomous Region in Muslim Mindanao. The three are detained, along with several other relatives.

Arroyo told dzBB that these actions were better than the broad clamor for a live coverage of the trial, which he feared would only prolong the pro-

JOKER/A22



MISS EARTH Tereza Fajksová of the Czech Republic is crowned 2012 Miss Earth after Stephany Stefanowitz of the Philippines (right) has won the Miss Earth-Air title at the close of the beauty pageant in Alabang. (See story on Page A11.)

Walesa tells media: Help shape future

By Maricar Cinco
Inquirer Southern Luzon

TAGAYTAY CITY—Former Polish President Lech Walesa, who led his country in its transition from communist rule to democracy, yesterday called on Filipino journalists to help shape the future of the Philippines.

The role of the media today is to "provoke discussions on how this new era will evolve," said Walesa, a 1983 Nobel Peace Prize laureate, who gave the closing speech at the 8th Media Nation conference here.

This year's media summit gathered over 70 Filipino journalists from print, radio, television and Internet-based news

HELP/A22

P-Noy parries criticism, turns the tables on press

By Amando Doronila

ANALYSIS

PRESIDENT AQUINO pushed the Philippine news media to an agonizing ordeal of self-criticism at the media national summit in Taguig City on Friday in the guise of being helpful in improving their standards and addressing corruption in the industry.

He delivered the keynote speech at the summit, attended by media executives, proprietors, editors and other journalists, especially reporters.

In his speech, the President called on the media to lift their game, thereby shifting the focus of criticism of his administration's parlous economic performance and flagging commitment to social reform—particu-

P-NOY/A22

WHAT'S INSIDE

WEATHER FORECAST

Second FrontPage

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P-Noy to AFP: Get illegal loggers

By TJ Burgonio

PRESIDENT Aquino has authorized the military to take over the campaign against illegal loggers in Mindanao from the Anti-Illegal Logging Task Force (AILTF) after 25 of the force's civilian members were killed in less than two years, officials said.

The AILTF, composed of three Cabinet secretaries, the military chief of staff and national police chief, recently issued a resolution converting the campaign against illegal loggers in Mindanao from a "civilian to a military operation."

The resolution, a copy of which was obtained by the Inquirer, cited two major reasons for the shift in strategy: the killing of 25 agents and partners, and the presence of insurgents and armed groups in the areas.

"This is an offshoot of the situation in Mindanao, where: No. 1, we have armed groups; No. 2, we lost people; and No. 3, we have indications that maybe some of the task force personnel are already compromised," Environment Secretary Ramon Paje, AILTF chair, said by phone interview.

AILTF Executive Director Renato Miranda said illegal loggers were employing private armed groups and sometimes were getting help from communist rebels.

"The other side has firepower," Miranda said, also in a phone interview.

The resolution was signed by Paje as AILTF chair, and Defense Secretary Voltaire Gazmin, Interior Secretary Manuel Roxas II, Armed Forces Chief of Staff Gen. Jessie Dellosa and Philippine National Police Director General Nicanor Bartolome as members, according to Paje.

This has been cleared with the President, Paje added.

Final blow

"The President has agreed. It's justified because the area is infested with the Left," he said. "This is now the final blow to the loggers."

In February 2011, Mr. Aquino issued Executive Order No. 23 imposing a moratorium on the cutting and harvesting of timber in natural and residual forests. This also established the AILTF, which in turn formed a civilian contingent to handle the task force's day-to-day operations.

So far, the government has seized some 19.2 million board feet of logs worth at least P350 million, and filed cases against 848 individuals, leading to the conviction of at least 73 across the country.

Illegal logging "hot spots" throughout the country were whittled down from 197 to 31, 80 percent of which is in Mindanao, Paje said.

Refocus campaign

In July this year, the AILTF was instructed to refocus its campaign in illegal logging "hot spots," including Agusan del Sur, Agusan del Norte and Surigao del Sur in Caraga, and Compostela Valley, Davao del Norte and Davao Oriental in Region XI.

The campaign came at a cost—the deaths of 25 AILTF personnel, including soldiers and policemen, and partners.

This prompted the AILTF to hold a special meeting on Sept. 11, where Paje, Gazmin, Dellosa and other senior military officials agreed to modify the campaign strategy from a civilian operation to an integrated military operation "in view of the presence of insurgency and armed groups" in Mindanao.

"We didn't want to lose more human capital," Paje said.

But the resolution was partly prompted too by Miranda's admission that some task force personnel "may have been compromised," Paje said.

Miranda said he received information about a possible "collusion" between some personnel and loggers, but added that he had no evidence of this.

Confronted by Robredo

Before dying in a plane crash on Aug. 18, Interior Secretary Jesse Robredo "confronted" Miranda about his meeting with logging concessionaires in Region XIII or the Caraga Region. Miranda, a retired military general, explained that he was extracting information from them.

"I already explained that to Secretary Robredo when he was alive," Miranda said on Sunday.

In August, special assistant Isandro Dano reported to Robredo that an AILTF agent in Surigao was collecting money from key players in the illegal logging trade supposedly on Miranda's orders. Miranda strongly denied the charges and even offered to quit.

Miranda said he had yet to discuss an offer by Paje to be part of the department's "mobilization program" in Luzon and the Visayas after his stint with the AILTF.

The Department of National Defense, through the AFP, will lead in confiscating illegally cut lumber and arresting violators. The PNP, on the other hand, will lead in the arrest of loggers and the filing of cases against them, according to the resolution.

Highest paid Cabinet member gave pay away

HE MAY have been the highest paid in the Aquino Cabinet last year, but Foreign Secretary Albert del Rosario just gave it all away, according to diplomatic officers.

In December last year, Del Rosario, who also happens to be the richest Cabinet member, played Santa Claus and donated his 2011 salary for "equal distribution" to the more than 1,000 officials and personnel of the Department of Foreign Affairs, at home (and) overseas, from the secretary to the lowest.

Department undersecretaries down to the lowest employees—in the home office and regional offices around the country—each received a P600 bonus last year from his salary, according to Foreign Undersecretary Rafael Seguis.

"In December 2011, the secretary consented to the DFA (utilize) his total salary from March to December 2011 for equal distribution to all DFA personnel," Seguis said.

"Although the amount that each received was not much, everyone was deeply grateful to the secretary for his generosity," Seguis added, noting that the extra cash came at a time the single food allowance of home office personnel was still under consideration.

Another DFA official said Del Rosario also used his own money to donate prizes for the department's Christmas parties last year.

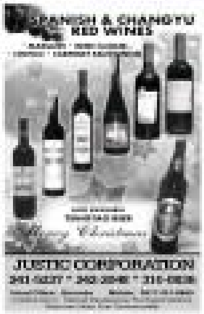
Seguis also clarified that the P5 million "discretionary and extraordinary and miscellaneous funds" that Del Rosario received for 2011 should not be considered part of his take-home pay because they are "held for certain official purposes and expenditures of public character."

He said the funds were used for "necessary (expenses) in relation to the DFA... connected with projects and functions of the government."

Del Rosario is the richest Cabinet secretary, having declared P637.9 million with no liabilities in his statement of assets, liabilities and net worth. *Christine O. Avendaño*

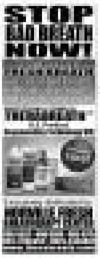


SC lets case vs Church lands continue

















BIR still going after Pacquiao

GENERAL SANTOS CITY—The Bureau of Internal Revenue (BIR) in Central Mindanao says it is not giving up on its case against world boxing champion and Sarangani Rep. Manny Pacquiao for his failure to answer the agency's summonses and submit his 2010 tax documents.

Although the city prosecutor dismissed the case against Pacquiao on Oct. 12 citing the BIR's failure to personally serve its summonses, the tax agency has filed an appeal.

Regional Director Rosil Lozano said the agency would "exhaust all legal remedies available just to overturn the decision of the City Prosecutor's Office in Koronadal City."

In his motion for reconsideration, Eric Dimas, chief of the legal division of BIR Region XII, assailed the prosecutor's resolution, saying BIR representatives failed to personally serve the subpoena on Pacquiao because access to him was very limited. All matters regarding BIR transactions were being handled by the boxer's accountants.

The subpoena was served twice but Pacquiao was not around, Dimas said.

Dimas admitted that in February, Pacquiao sent two lawyers and two accountants to thresh out his problem with the BIR.

The BIR said the case it filed in March was not a tax evasion case but simply one of a "failure to obey summonses."

But Arnold D. Cruz, officer in charge of the Prosecutor's Office in Koronadal City, threw out the BIR's case, saying it was "absurd to hold the respondent liable for neglecting to obey a subpoena which he did not receive at all in the first place." *Aquiles Z. Zonio, Inquirer Mindanao*



Animal rights group seeks higher penalty

MANY were horrified to hear about the discovery of scarred, bleeding pit bulls crammed into cages in Imbang, Cavite, when authorities raided an illegal dog fighting club in 2011.

The operation, which involved pitting the dogs against each other in fights while persons placed bets, was shut down and the Korean club owners hauled off to court.

Four months later, a similar operation involving 300 emaciated, badly wounded dogs was discovered in Laguna, and the same persons, who were out on bail, were found to be behind it.

With a P5,000 fine and a jail term of only six months to two years, the 13-year-old animal welfare law hardly strikes fear in the heart of abusers, which is why there is a need to make this harsher so it would serve as an effective deterrent, according to the Philippine Animal Welfare Society (PAWS).

PAWS officials recently spoke before lawmakers and urged them to fast-track a pending bill sponsored by Bagong Henyo Rep. Bernadette Herrera-Dy which imposes a six- to 12-year prison term and a P15,000 fine on animal abusers.

PAWS lawyer Moreno Sagaban Jr., who handles the animal abuse cases that PAWS files, pushed for even higher penalties in cases where the animal dies or is left unable to care for itself.

This year alone, PAWS has recorded over 100 cases of animal abuse, according to executive director Anna Cabrera.

"Society's treatment of animals is inseparable from its treatment of human beings," Cabrera said in her presentation before lawmakers.

Herrera-Dy said not all the authorities were taking the animal welfare act seriously, which was why she had proposed in her bill to put up animal welfare desks in police stations and barangay outposts, as well as create a Committee on Animal Welfare to be attached to the Department of Agriculture.

Leila B. Salaverria



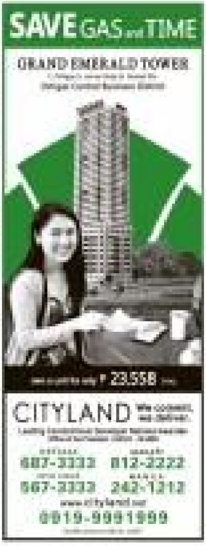



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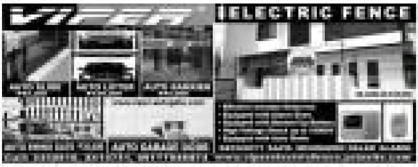

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Training teachers in ARMM

EXPECT education standards to rise in the ARMM.

The Autonomous Region in Muslim Mindanao has a new teachers-training center, which the Department of Education (DepEd) considers key to improving educational standards in the region.

The Regional Education Center in Cotabato City was donated by the DepEd to the ARMM days after the Australian government gave the region an A$80-million grant for basic education improvement.

The transfer of the training center was finalized in an agreement signed by DepEd Region XII Director Ruth Gutierrez and the ARMM's DepEd Secretary Jamar Kulayan.

Education Secretary Armin Luistro said the training center would be a venue for ARMM teachers and school administrators to "enhance their capabilities."

"Education and prosperity go hand in hand," he added. [illegible]

'PH a bright spot in otherwise turbulent Asia'

By Michael Lim Ubac



THE TREE of Action to Confront Climate Change is admired at the Department of Foreign Affairs by, from left, Cecile Guidote Alvarez, Foreign Undersecretary Jose Brillantes, Climate Change Commissioner Heherson Alvarez and UNIC Director Terence Jones.

'Tree of Action' to grace climate change dialogue

Mangrove donors to get tax break

Robredo to get highest honor PH can bestow



ROBREDO

EXACTLY 100 days after his death, the late Interior Secretary Jesse Robredo will receive the highest award the country "can bestow on any Filipino."

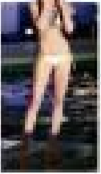
Robredo will join other recipients like Presidents Emilio Aguinaldo and Ramon Magsaysay, former Senator and martyred opposition leader Benigno Aquino Jr. and diplomat Gen. Carlos P. Romulo, who once served as president of the United Nations General Assembly.

They all received the Quezon Service Cross, the "top recognition a Filipino can receive from the Republic," according to Malacañang.

"This is the highest award that the Republic of the Philippines can bestow on any Filipino," said presidential spokesperson Edwin Lacierda, noting the award had the "concurrence of the two houses of Congress."

Conferment ceremonies will be held in Malacañang today, 100 days after Robredo was killed on Aug. 18 in a plane crash in the waters off Masbate. The plane's pilot, Capt. Jessup Bahinting, and his Nepalese copilot, Kshitiz Chand, also died in the crash. *Christian V. Esguerra*

No RH vote? Pols fear ire of local priests

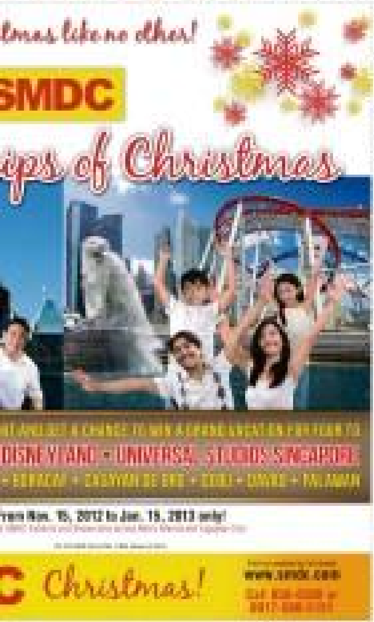


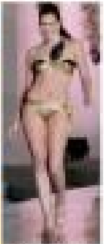






Czech crowned Miss Earth; PH beauty wins 'Air' title





Across the NATION

Lanao Sur 'highly volatile,' say police

By Divina C. Bongcac
Inquirer Mindanao

ZAMBOANGA CITY—Security forces in Lanao del Sur see the situation brought about by the collapse of the Jachob "Coco" Rumaran financial scheme as "highly volatile."

[illegible]





Small Antique town holds story-reading session

By Nestor P. Burgos Jr.
Inquirer Visayas

[illegible]





Corruption low in Angeles City, SWS survey says

THE CITY of Angeles in Pampanga received the lowest scores in a corruption perception survey conducted by the Social Weather Stations (SWS) in seven highly urbanized cities.

[illegible]







2 mayors assert control over Muñoz

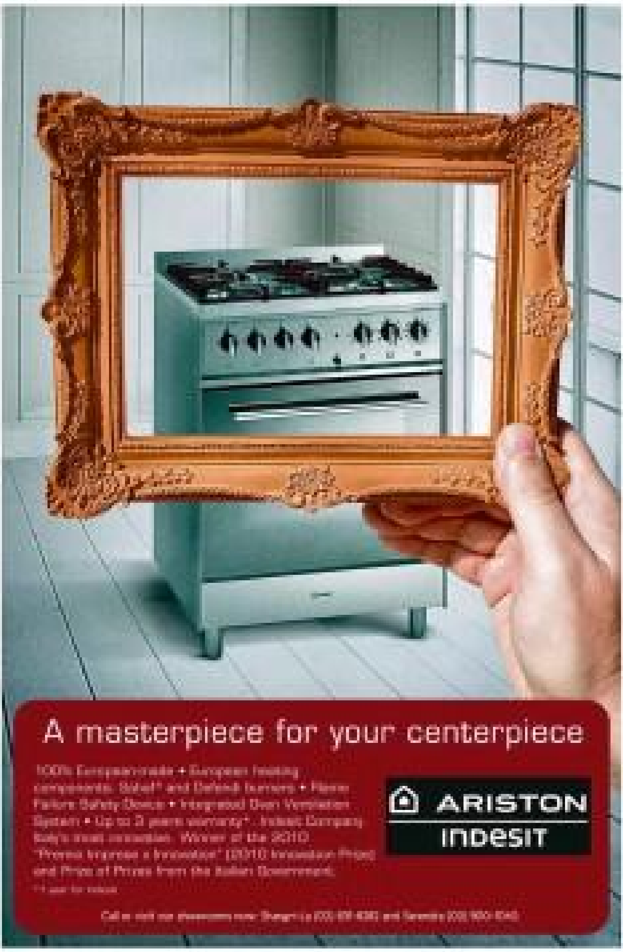






Family of lawyer slain in Maguindanao seeks fast resolution of case

3 PDI correspondents awarded



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INQUIRER

OPINION

A telling omission

EDITORIAL



Gotesco has new victim: Evercrest Golf Club

AS I SEE IT

Neal H. Cruz

Toxic

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Time to revisit Vatican II

COMMENTARY

Asuncion David Maramba

Brand-new PMA 'sup' retires in five months

REVEILLE

Ramon J. Farolan







How to close Marcos cases

LETTERS

Simultaneous bar exams



China faces hostility on claim to Spratlys



LANDING SUCCESS [illegible]

[illegible]

Assertive claims

[illegible]

Map on passports

[illegible]

Asean-China Summit

[illegible]

PH patrol vessel on standby

[illegible]

Chinese carrier

[illegible]

No war assets

[illegible]

Joker to judge: Focus on massacre brains



Help shape PH future, Walesa tells media



P-Noy parries criticism, turns the tables on the press



More Sports on A29 to A32

Late SPORTS

Texters derail Express; Kings up



Azkals yield to Thais in rugged duel / A29
Perasol back as Black's successor / A30

CHAMPS LEAGUE FINALS

Eagles ambush Lions, seal duel with Tigers




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Young girls left home alone killed by burglar

Police: 10-year-old victim may have been raped

TWO YOUNG girls were stabbed dead inside their house in Caloocan City when they were left by themselves after one of the victims' mother went home to the province to visit her husband.

4 men face murder charge over American's death

Brave store security guard killed in robbery attempt

Thieves break into empty house, steal ₱120,000



LIGHT AND SHADOWS

MetroBrief

Suspected cell phone robber killed by cops

WorldBriefs

Judges call for a strike to protest Morsi powers

Reuters

Hamas leader defiant as Israel eases Gaza curbs

112 killed in fire at B'desh garment factory

AP

Congo rebels ignore appeal to quit attack

New York Times News Service

The WORLD



Poll prompted Obama to develop explicit rules on targeted killing


OBAMA

WASHINGTON—Facing the possibility that President Barack Obama might not win a second term, his administration accelerated work in the weeks before the election to develop explicit rules for the targeted killing of terrorists by unmanned drones, so that a new president would inherit clear standards and procedures, according to two administration officials.



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New York Times News Service



SPORTS



WHAT'S INSIDE
- Lakers trounce Mavs/A31



- Abad earns world duathlon slot /A32

Azkals yield to theatrical Thais in rugged AFF duel



Phil, Juani end up with cuts

Breakthrough for Mulders

NLEX eyes Crispa win streak record vs Fruitas

By Jasmine W. Payo

Dancers power Cebu to BP title

By Marc Anthony Reyes



Weiss can't get near his Azkals bench in Game 2

By Cedelf P. Tupas

Perasol back as Black's successor

By Jasmine W. Payo



PERASOL



Lim, Capadocia bag Phinma net crowns

By June Navarro

Azkals yield ...

URCC: 10 big fights

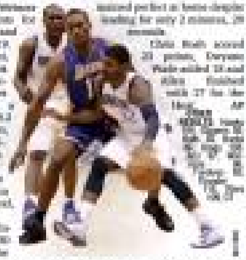
Volleyball tries a new spike

ONE GAME AT A TIME



Sev Sarmenta

Lakers trounce Mavs



Hamilton grabs pole in Brazil; Vettel starts 4th

Scot leads Dubai golf after an ace

SPORTSWATCH

Pasig 'Bakbakan' under way

'Digmaan' semis at PCC today

Young Aetas draw inspiration from Meralco Basketboys









SPORTS

Abad earns world slot

Top PH bet nails 3rd in Asian women's duathlon

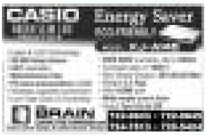


La Salle-Flying V tops preseason tilt; Baby Tams triumph





BUSINESS



SMC, MPIC clash on road projects

INDICATORS

PESO-DOLLAR RATE

41.050



STOCK MARKET

38.97



Profit-taking seen

[illegible]

Shared portion of NLEx, SLEx connectors

CONGLOMERATES Metro Pacific Investments Corp. (MPIC) and San Miguel Corp. are on a collision course again over differing proposals on how to fund and build the shared portion of two north-to-south connector roads.

[illegible]

IN THIS ISSUE

- **Biz Buzz:** Stumbling block /B2
- **Trans-Asia raises** P1.63B from stock rights offering /B4
- **Court reverses rule** on Banco Filipino opening /B2-1

Stumbling block

Biz Buzz

By the staff

Speaking of which...

The incredible vanishing Alphard

A 'good problem' for J.Co

Zuellig building wins

Another project, another lobby

Philweb embarks on share buyback program

SMC, MPIC clash on road projects

Profit-taking seen

FirstMetroSec gearing up its online trading platform

Trans-Asia raises ₱1.63B from stock rights offering

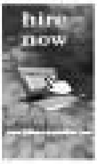
Funding for several energy projects

PHILIPPINE STOCK EXCHANGE

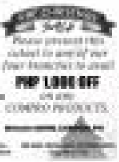
CURRENCIES

BSP, banks to list standards on housing credit

Preemptive move to prevent property price bubble











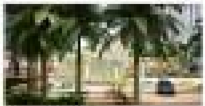
Thrift banks allowed to do cross-selling

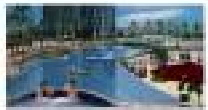
SPC Power to operate 650-MW Malaya plant

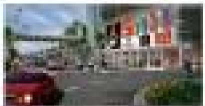
8-SHAPED BUILDING SEEN TO ADD TO THE STUNNING LANDSCAPE OF METROPOLITAN PARK

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BUSINESS

Court reverses rule on Banco Filipino opening

CA finds evidence presented by BSP sufficient

By Michelle V. Remo

THE COURT of Appeals has reversed its decision rejecting the reopening of Banco Filipino Savings and Mortgage Bank, saying the move of the regulators to shut down the bank had basis.

In a decision issued on Friday, the CA said the Bangko Sentral ng Pilipinas and Philippine Deposit Insurance Corp. were able to provide evidence that Banco Filipino had incurred insolvency and that its continued operation could put money of depositors at risk.

The court also said that contrary to claims of officials of Banco Filipino, regulators were proven to have given notice to and held documented discussions with officials of the bank regarding the then pending move to close it. As such, the CA said, claims that the bank was shut down without due process had no basis.

Banco Filipino was ordered closed by the Monetary Board of the BSP and placed under PDIC receivership in March last year.

The decision of the BSP was based on its findings that the bank was insolvent as its liabilities had surpassed its assets, and that it could no longer conduct regular business without putting at risk the money of depositors.

Officials of Banco Filipino, however, went to court to contest the decision of the BSP. The thrift bank said its closure was done in haste, and said the BSP owed it P25 billion in financial assistance as stated in an old business recovery plan for the bank.

In its decision on Jan. 27 this year, the CA ruled in favor of Banco Filipino. The court ordered the central bank to reopen Banco Filipino and to extend the P25 billion financial assistance to aid in the strengthening of the bank.

Last Friday, however, the CA reversed this ruling, saying that the findings of government entities, like the BSP, should be given more weight especially if such findings were backed by sufficient evidence. In this case, the CA said, the BSP and PDIC were able to present sufficient evidence of the insolvency of Banco Filipino and proof that due process was observed in the closure of the bank.

"We find it apt to stamp the time-honored principle that factual findings of administrative agencies are generally accorded respect and even finality, if such findings are supported by substantial evidence," the CA said in its new decision penned by Associate Justice Noel G. Tijam.

Moreover, the CA cited documented "pre-exit conference," or meetings, between BSP representatives and officials of Banco Filipino before the bank was closed down.

"Clearly then, there was observance of due process, materially dispelling the claim that there was undue haste in placing Banco Filipino under receivership," the CA also said.

BUSINESS Monday

For IMF exec, Asia is key to 21st century economy



Alert system

Asia's lesson

Building partnerships between HR, line managers

Workplace Wisdom

Movements

New Asia-Pacific head

Ex-PDIC man for Real Bank

New board at MWSS

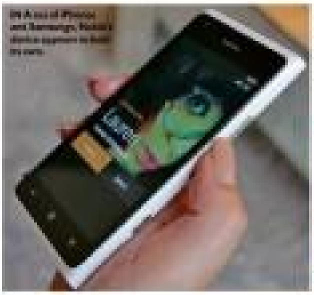
As Asia rises, CEOs focus on procurement and supply chain

MAPping the Future



FPLA concludes 1st program

Down but not out, Nokia hits back with Lumia

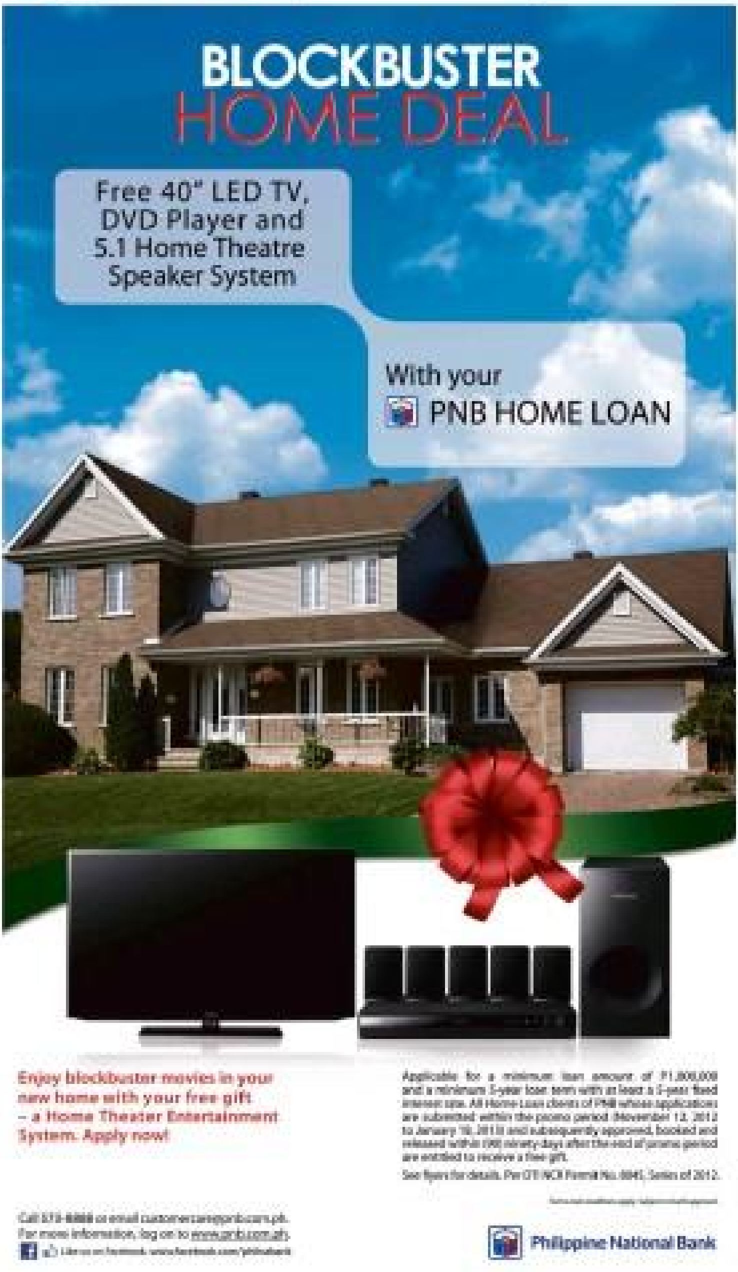




For IMF exec

Resilience in action

Leading role



SLEx operator opposes DPWH Daang Hari policy

A case is still a case

BREAKTIME



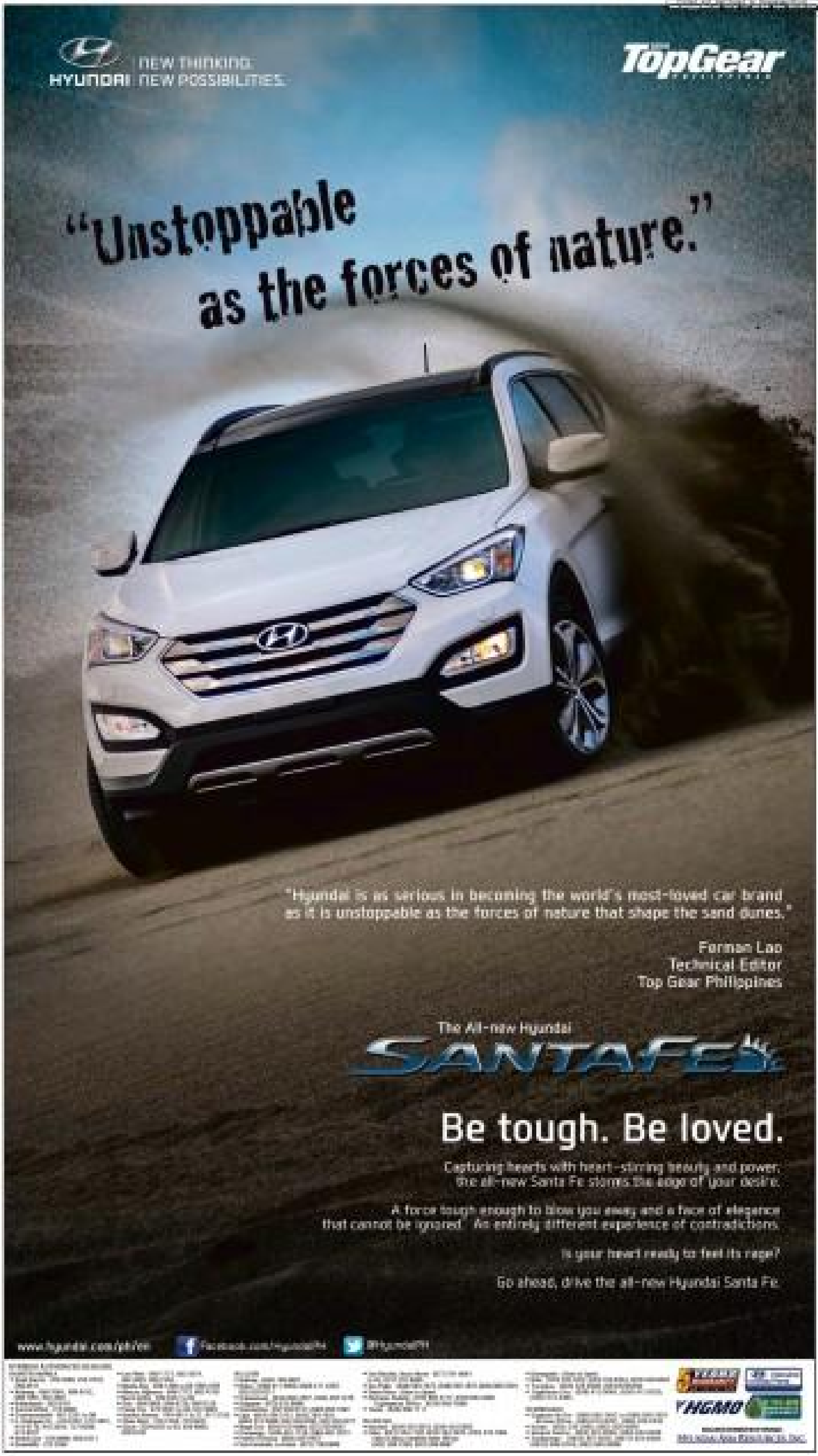
Conrado R. Banal III

Revisions in toll road design seen affecting expressway expansion

Meralco customers' bills in December seen going down

Investors back Peza push to less developed sites

Smart wraps up 'super-charged' phase of development



HYUNDAI NEW THINKING. NEW POSSIBILITIES.
TopGear
"Unstoppable as the forces of nature."
"Hyundai is as serious in becoming the world's most-loved car brand as it is unstoppable as the forces of nature that shape the sand dunes."
Ferman Lao
Technical Editor
Top Gear Philippines
The All-new Hyundai
SANTAFE
Be tough. Be loved.
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A force tough enough to blow you away and a face of elegance that cannot be ignored. An entirely different experience of contradictions.
Is your heart ready to feel its rage?
Go ahead, drive the all-new Hyundai Santa Fe.
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Business

Napocor needs ₱18B in '13 to serve off-grid areas

Funds still short as only P14B allotted in next year's budget

By Amy R. Remo

Philex cleanup budget for Padcal to breach ₱1B

P870M will go to cleanup of Benguet's Balog Creek



MAKING A POINT

Is the Philippines facing another asset price bubble?

Prudent lending, selling

Price bubble explained

BSP steps in

Tighter rule

Threat is real

Sun Life sees strong finish for 2012 sales

Booming PH economy spurs demand

Shell still bullish over LNG prospects

For PH, liquified natural gas may spell difference

By Amy R. Remo

Supplements Head Jang Ayzano
Desk Editor Chapnis Medina

PROJECT BIG Business Investment Guide



SCOTT Anthony

CEOs in faded jeans may very well be a thing of the past

Next innovation will come from people in 'progressive' big businesses

By Marlon Salazar

IS THE novelty and charm of being a start-up soon a thing of the past? Will businesses that started in the lowly garage or basement remain just an idea? If Scott Anthony's theory is right, then it is probably goodbye to would-be CEOs in faded jeans and shirt.

Anthony was in the Philippines recently to talk about his latest theory that "the next wave of innovation will be driven from inside large corporations" in his article "The New Corporate Garage" published in the Harvard Business Review.

History shows that a number of start-up entrepreneurs usually sell their companies or get established partners when the business grows. Some do this because they are not able to anticipate the speed of growth of the business and they cannot accommodate the demand that only big companies with big capital can.

"Entrepreneurs will continue to give birth to great businesses, and nonprofits will continue to strive to build a better society," Anthony said during the 2nd Kickstart Startup Mixer at the Executive Lounge of Ayala Tower One in Makati City. "But the people changing the world today are as likely to be in corporate cubicles and conference rooms as in Silicon Valley or at social impact conferences."

The forum was organized by incubator-accelerator Kickstart Ventures Inc. to get the Philippine startup community together and discuss subjects relevant to startup founders. Kickstart is a wholly-owned subsidiary of leading telecommunication company Globe Telecom.

His supposition elicited mixed reactions in the web community with some people asserting that large corporations as customers, suppliers, sponsors and partners, would be influential in creating critical support systems for startups. These apprehensive in accepting this theory said that drive and talent can help startups overcome challenges.

However, Anthony warned that not all corporate environments are conducive to such innovation. For mission-driven individuals or "corporate catalysts" to flourish, companies need to embrace open innovation, approach innovation systematically, simplify and decentralize decision-making mechanisms, and be learning-focused and failure-tolerant.

In his talk, Anthony said that the "world is shifting to a new, fourth era of innovation where progressive corporations marry the assets and capabilities of large enterprises with entrepreneurial behaviors to enable more impactful innovation to thrive in the marketplace."

He also said that enterprising and innovative individuals may be able to use their companies' resources to help materialize their ideas. "Innovation now increasingly involves creating business models that tap the unique strengths of big companies."

"Entrepreneurs will continue to give birth to great businesses, and nonprofits will continue striving to build a better society. But the people changing the world today are as likely to be in corporate cubicles and conference rooms as in Silicon Valley or at social impact conferences," he said.

"Scott's theory, identifying a group's mission and mandate, with its corresponding culture and norms, as "corporate catalysts," illustrates how companies like ours can help drive the start, as well as scaling up, of innovation from outside the corporation," said Minette Navarrete, president of Kickstart.

"This is a unique way of reaching out to the tech startup community members and getting the founders off to a faster start, and a better trajectory. While this project has access to the 'big company' resources that an enterprise like Globe would have, it has an independent mandate and the soft-touch processes community forms necessary for supporting the Philippines' startup ecosystem," she added.

Anthony has written four books on innovation including "The Little Black Book of Innovation." He is the managing director of Innosight Asia-Pacific in Singapore, a global strategic innovation consulting and investment firm.





Who wants to be truly rich?

EntrepMBA



Dean Pax Lapid

T = Talent & Time

U = understanding the logic of the business (probing)

L = Luck is the combination of preparedness & opportunity

Y = Why buy from me?

R = Regular customer segments

I = Invest in people

C = Cash flow

H = Heaven (God) is the source/giver of all our treasures especially business



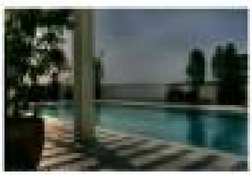


ARMADA Hotel Manila facade

Boutique hotel focuses on Manila's rich cultural tapestry



RAJA Asian Cuisine Restaurant



SWIMMING Pool



FITNESS Center

BTTC CENTRE

GRAND OPENING AND INAUGURATION

NOVEMBER 28, 2012

THE FIRST PRE-CERTIFIED LEED GOLD BUILDING

in San Juan City, Metro Manila



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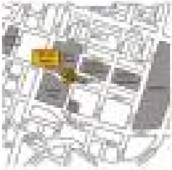
L. R. PUNSALAN & ASSOCIATES

FOXCONN

HANTEX LAND CORPORATION

Roaring and Soaring at BGC







Maybank donates $100,000 to ABS-CBN Sagip Kapamilya

Donation to benefit families displaced by severe flooding

MAYBANK Foundation, through Maybank Philippines, Inc. (MPI), recently turned over a check donation of $100,000 to ABS-CBN Sagip Kapamilya (SK) for the rehabilitation of communities severely affected by heavy floods brought about by the recent habagat rains.

The ceremony was held at the Boardroom of the Maybank Corporate Centre, and led by MPI PCEO Herminio M. Famatigan, Jr., SVP and head for Investment and Asset Management Atty. Arleen T. Agustin, and ABS-CBN Sagip Kapamilya program director Tina Monzon Palma. Also in attendance were SK deputy director Marcel Ocson, SK consultant Philip Fortuna and the rest of the MPI management committee.

"The Maybank Foundation has specifically chosen ABS-CBN Sagip Kapamilya to be the conduit of the donation because of its solid reputation and proven track record in providing outstanding assistance during times of crisis," said Famatigan. "It was an easy decision on our part to partner with Sagip Kapamilya on this initiative."

The donation was initiated by the Maybank Foundation days after hearing about the aftermath of the habagat, which also affected many Maybankers in the Philippines. Added Famatigan: "The calamity has brought a lot of sadness to many, and we hope that in our own small way Maybank has contributed in uplifting their spirits as we help rebuild and support their communities."

Sagip Kapamilya is the emergency humanitarian assistance program of ABS-CBN Foundation. For eight years, SK has served and continues to rebuild the lives of calamity survivors in Luzon, Visayas and Mindanao. They not only provide disaster relief and assistance in calamity-stricken areas but they also rebuild lives and communities through sustainable rehabilitation programs.

The Maybank Group is Malaysia's regional financial services leader with an international network of over 2,200 offices in 20 countries namely Malaysia, Singapore, Indonesia, Philippines, Brunei Darussalam, Vietnam, Cambodia, Laos, Thailand, Papua New Guinea, Hong Kong SAR and People's Republic of China, Bahrain, Uzbekistan, Myanmar, Pakistan, India, Saudi Arabia, Great Britain and the United States of America.

The Group offers an extensive range of products and services, which includes commercial banking, investment banking, Islamic banking, stock broking, insurance and takaful and asset management. It has over 45,000 employees serving more than 22 million customers worldwide.

In the Philippines, Maybank has 54 branches nationwide and has recently moved its corporate headquarters, the Maybank Corporate Centre, to upscale Bonifacio High Street Central in the heart of Bonifacio Global City, Taguig.

Satisfying Cravings: From Iloilo to Manila

Crave Burger expands fast with PLDT Negosyo Boost



Crave Burger is Iloilo City's latest fast food venture to hit it big—fast. Opening in 2007 in Mandurriao, Iloilo, Crave now boasts 17 branches in Metro Manila and Bacolod City. From a 20sqm ice cream parlor beside Iloilo Business Hotel, it quickly expanded into a burger joint. Patrons convinced owner, Rurik Earl Santos, that they wanted more than ice cream. They wanted comfort food and the feel of a diner. What better way to complement ice cream than serve it with good ol' burgers?

Secret of Success



Santos put his money on the menu. He served value-for-money burgers with gourmet add-ons like shiitake mushrooms, blue cheese, and maple bacon. He also kept Crave true to its roots, serving classic vanilla, chocolate, and strawberry milkshakes.

Besides his food savvy, Santos applied his IT background to set the stage for expansion. "You have to set the right infrastructure to allow you to grow," says Santos.

"Normally SMEs use the egg and the hen theory. Will I grow the business first before I invest in the infrastructure? Or will I invest in the infrastructure to help me grow the business? I'd rather set up infrastructure first as it's easier for me to grow without making a mistake."

Santos chose PLDT's Negosyo Boost Manage with 3 Mbps DSL to help him run Crave. "The choice was easy," says Santos, since PLDT allowed for the integrated package he was looking for: a landline, DSL, IP camera, and web-based POS system.



The Impact

"Before we started using PLDT SME Nation's Negosyo Boost, we practically did everything manually," says Santos. "PLDT allowed us to greatly increase our productivity mainly because we were able to reduce manpower and check our reports on time."

"I never thought of technology as an added expense," Santos asserts. "I saw technology as a necessary tool to move faster." In just six months, Santos opened his second Crave branch and received his first franchise request. In five years, Crave has made its way beyond the Visayas from Las Piñas to Quezon City—a testament to how investment in technology can accelerate business growth.



Editor Thelma Sioson San Juan · Arts and Books Editor Lito B. Zulueta

LIFESTYLE Arts&Books





Furniture magically elevated to art

By Constantino C. Tejero

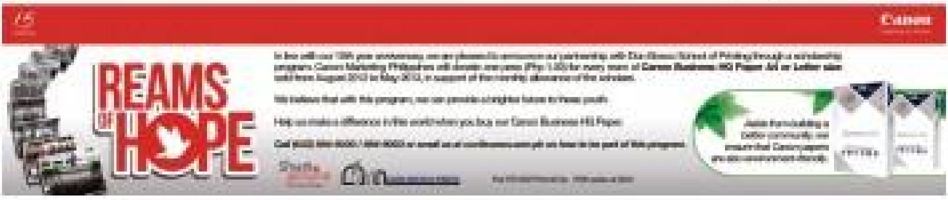
ALL THAT the Dormouse ever said about eating was "[illegible]." But he could as well have advised Alice, "Feed your head," meaning her to turn on.

[illegible]



Niccolo José leads us into the rabbit-hole and unlocks the door of perception

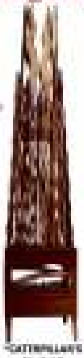





"SEESUP"


"FROG Footman"


"JABBERWOCK"

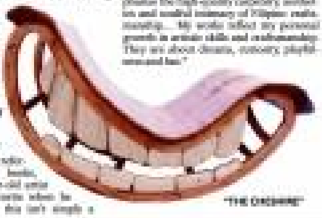

"CATERPILLAR'S Hookah"


"GRYPHON"

Furniture magically elevated to art


"THE RABBIT-HOLE"


"STORYBOOK"


"THE CHESHIRE"


"SLEEPING Alice"

Soulful intimacy

Subtle interplay

Beauty and warmth


"PEARLY Chair"

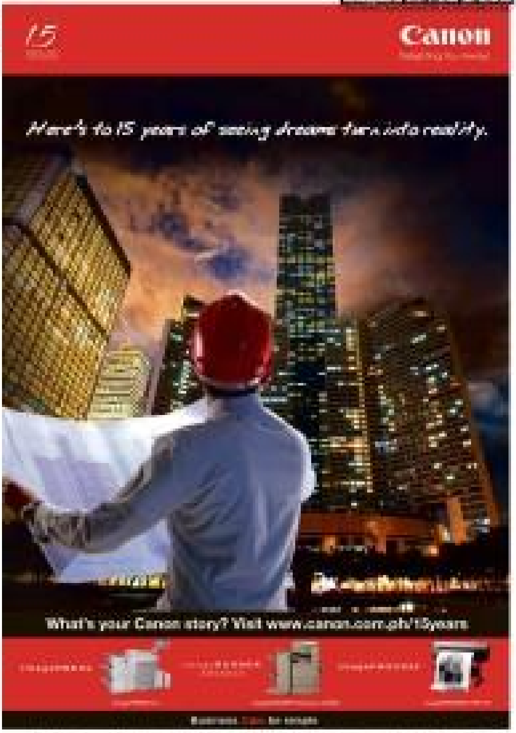

"TEA Party"

Katrina Pallon's art of grief at JIV Manila gallery



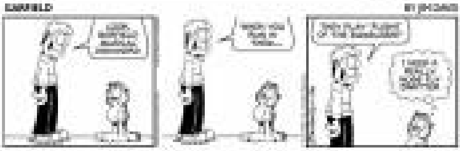
BY KATRINA Pallon

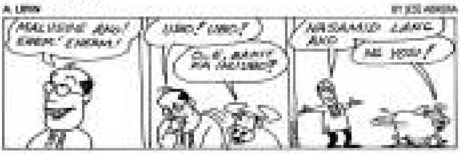
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GARFIELD — BY JIM DAVIS



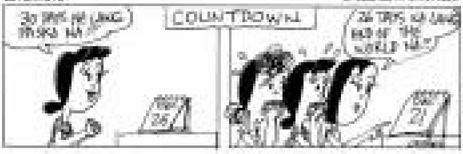


PUGAD BABOY



DICK TRACY



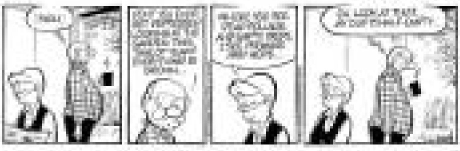


BABY BLUES — BY JERRY SCOTT





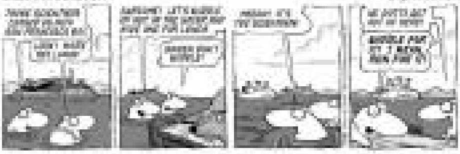
BEN — BY DANIEL SHELTON



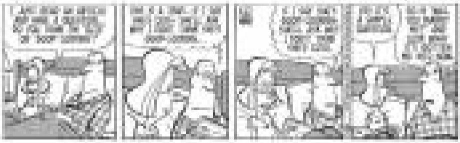
MUTTS — BY PATRICK MCDONNELL

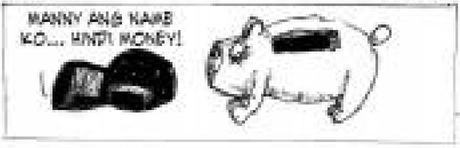


SHERMAN'S LAGOON — BY JIM TOOMEY



DUSTIN — BY STEVE KELLEY AND JEFF PARKER





CONCEPTIS SUDOKU

HOW TO PLAY SUDOKU

Conceptis Sudoku

	7	5	3	9		2		
2							4	
8					4	3		5
3			8		9	6		
1				4				7
		8	2		7			9
5		4	1					2
	8							4
		2		6	5	8	7	

CROSSWORD PUZZLE

ACROSS

DOWN

Visual Arts



"THE GATEKEEPERS"

Pacona and Calubayan tackle autobiography



Villamarin at Blanc

The exhibition runs until Dec. 3.



Cabigting at Silverlens

Ronnie Lim at Art Asia



Sison at Silverlens

Group show at Mendez Big and Small

Commyne at Tin-aw

Street-painting contest by Avida

Baradi's florals

Tiangco, Aquino, Loo at Pinar Wong

Leungs at Chef Jessie

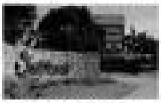


Kraft Foods Creates a Ripple Effect

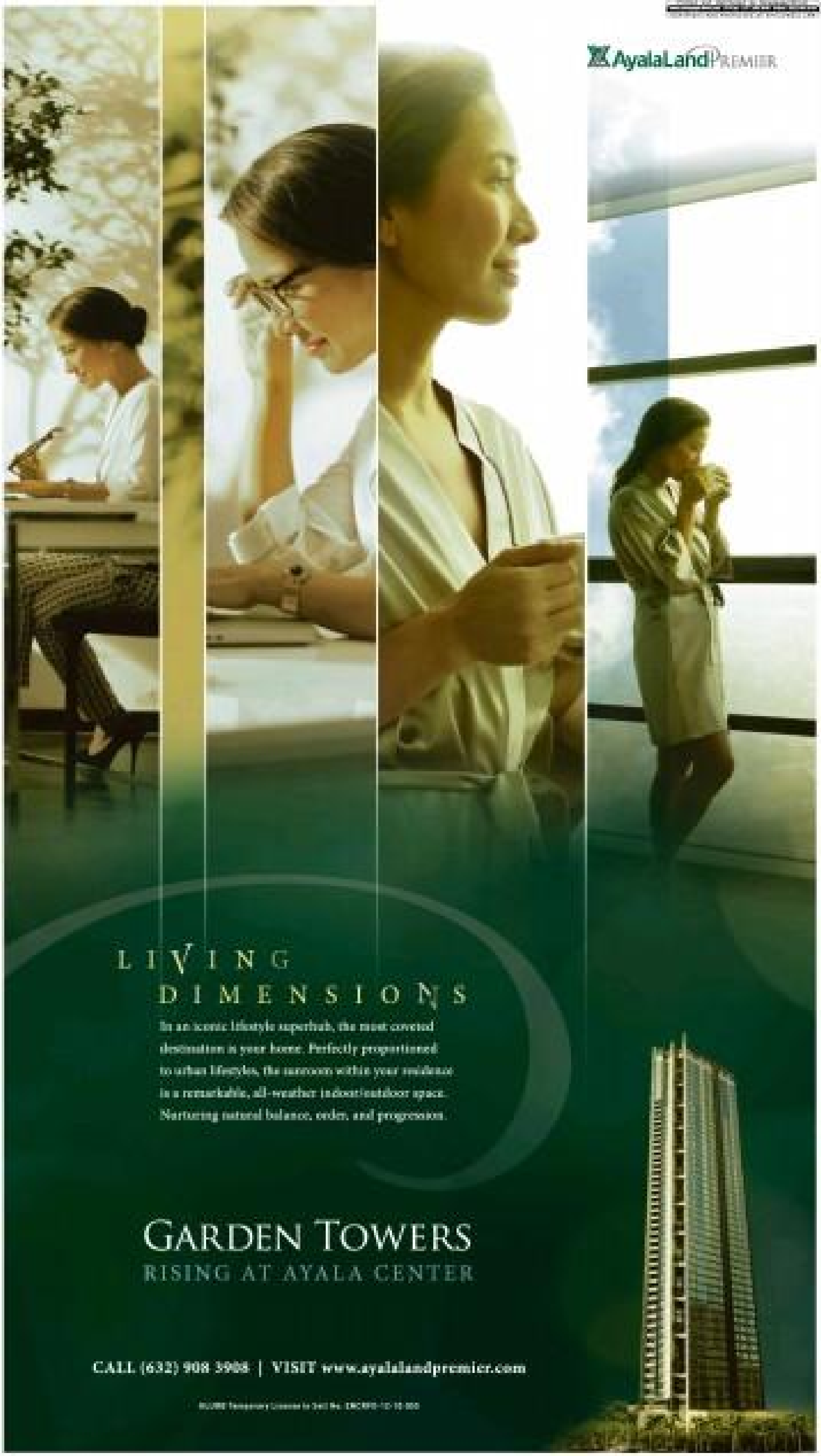
Company's Multiplier Gives Three Times More



Apart from giving back to the economy P3.1 for every peso it earns, Kraft Foods also gives back to the community through its 5-Year Adopt-a-School program.



Kraft Foods Philippines' 49-year legacy of making today delicious enables the Company to give back three times as much to the economy for every peso it earns.


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LIFESTYLE Arts & Books

True spaghetti fare: 'Django' meets 'Genghis Khan' meets 'Madrasta'

2012 MovieMov Italian film fest features homage to Sergio Leone

By Amadis Ma. Guerrero
Contributor

IT'S THE SECOND time around for MovieMov (Italian Film Festival), and it threatens to become even livelier this time, what with a slew of quality films and commercial movies and a cabal of Filipino films. These include the celebrated "Genghis Khan" of Manuel Conde and Olivia Lamasan's "The Mistress."

This was announced at a recent press conference in Spices at Peninsula Manila.

"Why 'The Mistress,'" asked a media man.

"He means that movie is not of festival quality," a colleague and self-appointed interpreter said.

"You're putting words in my mouth," the media man protested.

"And I agree," the colleague concluded triumphantly.

Ah. This put the Italians present on the defensive.

"We are not only into indie films but also commercial movies," pointed out Emanuela Adesso, cultural attaché of the Italian embassy. "This is not Cinemalaya, which has its own characteristics. Why not commercial movies? It doesn't mean that they are not important. This is cinema."

Besides, she added, the movie reiterates a distinction "a common Filipino situation." Italians, too, one might add.

Another writer questioned the inclusion of the spaghetti westerns of Clint Eastwood as directed by Sergio Leone. "Have these contributed to the art of Italian cinema? Are these a good influence on the youth?"

Italian Senator Goffredo Bettini, speaking through interpreter Cristina Merlini, came to the defense of Leone, an Italian master: "He represents an innovation in the language of cinema. He has a mastery of scenes, with music, and he was followed by newer generations. He is an inspiration to them."

(Editor's note: Quentin Tarantino has just helmed "Django Unchained," the American director's tribute to Leone.)

After: Almendrajo of the Independent

PAGE D2



Clint Eastwood in Sergio Leone's "For a Few Dollars More"


THEME of this year's celebration is "Katutubong Pamumuhay, Hiabaw ng Aral sa Buhay" (Indigenous Way of Life, Source of Lessons in Life).


DAYAW is a showcase of colorful indigenous dances.


ARTS and crafts of the indigenous peoples.

Dayaw fest of indigenous cultures celebrated in Bulacan this week

SOME 400 participants from different indigenous communities around the Philippines will gather on Nov 27-29 in the city of Malolos, Bulacan, for the National Commission for Culture and the Arts' (NCCA) Dayaw, the biggest celebration of indigenous culture in the country.

[illegible]


NCCA officials [illegible] Dayaw festival director [illegible] Development Foundation


[illegible], NCCA executive director


COMMISSIONER [illegible], head of the NCCA Subcommission on Cultural Communities and Traditional Arts

[illegible]

Lutes and zithers showcased in traditional music fest

THE NATIONAL Commission for Culture and the Arts' (NCCA) [illegible]

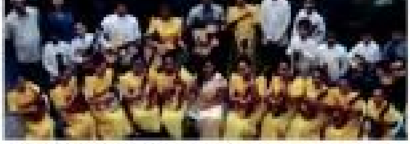
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Tagala holds violin recital

[illegible]


BONIFACIO DAY CONCERT

[illegible]

True spaghetti fare: 'Django' meets 'Genghis Khan' meets 'Madrasta'

Other Italian movies



AMBASSADOR Luca Fornari





DONATION TO CANCER GROUP

How one chair can help build a community



The 12th World Bazaar Festival: A Christmas gift for your wallet



Cheers and charity this season with Woobie





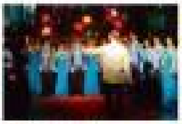


World Bazaar Festival , the Philippines' grandest and brightest Christmas marketplace set on December 7 to 23

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800 Booths, Infinite Bargains



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www.worldbex.com

LIFESTYLE Arts&Books

Sansó turns 83, heralds 'New Day'



By Camille Joaquin
Contributor

THE BREAK of dawn is an experience that symbolizes optimism. Dawn is about new life, a new beginning.

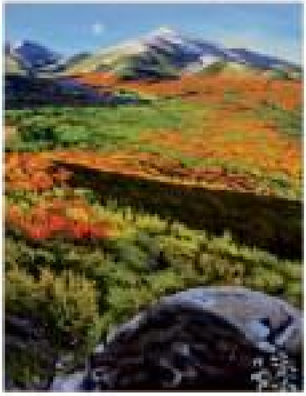
For the sensitive dreamer, it is an apt metaphor for renewed vigor—a new chance to draw from his emotions to create new worlds. It is synonymous with hope, life, optimism, new discoveries.

Modernist icon and Presidential Medal of Merit awardee Juvenal Sansó has long been that dreamer. He has left behind all the angst that characterize his earlier works and tapped into the primal happiness and calm of his emotions, and the past few decades have seen a kaleidoscope of forms, figures and colors.

The effect is a journey that he shares with his audience—a uniquely personal and highly emotive adventure.

SANSÓ E3









Sansó turns 83, heralds 'New Day'

Birthday exhibit

Stellar career



PEN holds 2012 national conference on Dec. 6-7 at CCP

Case of writers in prison taken up in PEN forum



CCP releases silver-anniversary edition of 'Ani' literary journal



Dream destinations, free flights from MasterCard













UST holds 2nd Ophelia Dimalanta Memorial Lecture

Nonfiction by Ronald Baytan to be launched

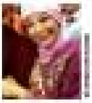
National Book Awards winners bared; Lifetime Achievement award for Cordero-Fernando





ENTERTAINMENT

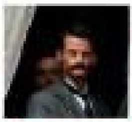
INSIDE

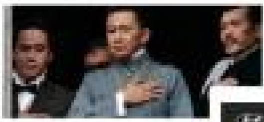


■ Going back to Tawi-Tawi Cheer Factor F4



MMFF entries' prospects vetted







VIEWFINDER

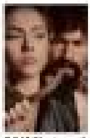


Nestor U. Torre





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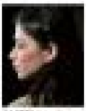


[illegible]





MMFF entries' prospects...



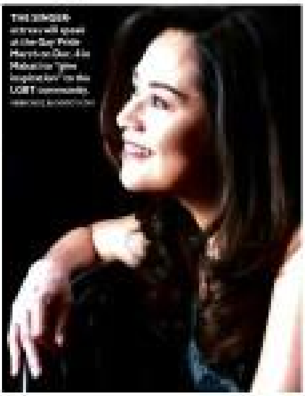
ANGEL Locsin in "One More Try"

Monique on coming out: No big deal

Dolly Wood

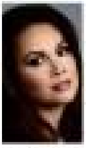
Dolly Anne Carvajal





HEARD

Lea lauds her friend



COOK and EARN this Yuletide Season

1. **Join weekend markets and bazaars.**

2. **Go corporate.**

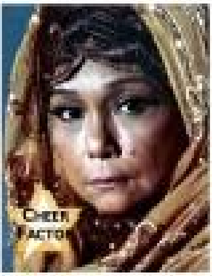
3. **Advertise online.**

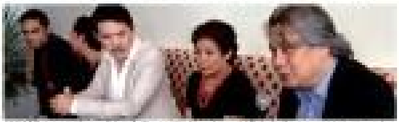


HAM AND MUSHROOM MUFFINS

Why Nora is going back to Tawi-Tawi

Bittersweet memory





Why Nora is going...



my|phone
What's On Your List?
5.0" IPS Capacitive Touchscreen
Android 4.0.4 (Ice Cream Sandwich)
1GHz Dual Core Processor
8.0 MP Camera w/ Flash
3G Connection
TV-Out
P7,990.00
SRP: P9,499
A919 Duo
Android 3G Phone
Christmas
Android
MADNESS
Available Nationwide
Nov. 23 - Dec. 30, 2012
Per DTI permit No. 8395. Series of 2012.
P2,990
SRP: P3,599
A618 Duo
TV Android Phone
Android 2.3
3.2 MP Camera
Dual SIM
Wi-Fi Connection
P3,390
SRP: P3,999
A818 Duo
Dual SIM Android
Android 2.3
3.2 MP Camera
3.5" Capacitive Touch
Front Camera
P4,590
SRP: P5,499
A848 Duo
Dual SIM Android
Android 4.0.4
1GHz Processor
5.0 MP Camera w/ Flash
4.0" Capacitive Touch
P4,390
SRP: P4,999
A858 Duo
Dual SIM Android
Android 2.3
1GHz Processor
3.2 MP Camera
3.95" Capacitive Touch
P4,990
SRP: 5,499
A868 Duo
3G Android Phone
Android 2.3
1GHz Processor
3.2 MP Camera
3.95" Capacitive Touch
P6,590
SRP: P7,499
A898 Duo
3G Android Phone
Android 4.0.4
Dual Core 1GHz
5.0 MP Cameraw/ Flash
4.3" Capacitive Touch
Visit our website: www.myphone.com.ph
Follow us: @MyPhoneOfficial
Like Us: www.facebook.com/myphone

Weekly Business Newsmagazine

BizNewsAsia

BizNewsAsia marks 11th year, cites business icons

Top tycoons and statesmen to be honored for excellence



BIZNEWSASIA/BA BizNewsAsia founder Tony Lopez





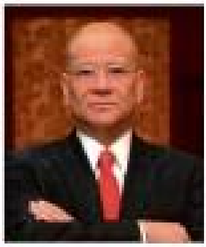
2012 Platinum Business Icon Awardees

Given at the 11th anniversary of BizNewsAsia, Nov. 26, 2012, in Makati

Eduardo Cojuangco Jr.



Ramon S. Ang



Atty. Felipe L. Gozon



Teresita Sy Coson



Helen Y. Dee




HOLIDAY Gift Guide
homeworld
Party-Perfect Prizes
6pc wine stemware 125ml
5pc salad bowls
assorted beer mugs
7pc pitcher & tumbler set
5pc salad bowl set
ice bucket & tumbler set
rice cooker 1.2L
10 cups coffee maker
electric blender
stainless steel kettle 1.7L
single burner gas stove
electric kettle 1.5L
holiday-wrapped gift boxes available at the Gift Wrapping Section
www.smdeptstore.com
SM
DEPARTMENT STORE

2012 BNA Statesmanship Awardees

Senate President Enrile, former Speaker Jose de Venecia cited for their excellence and track record in public service



Senate President Juan Ponce Enrile

[illegible]



Former Speaker Jose de Venecia Jr.

[illegible]

2012 Management Excellence Award

Given at the 11th anniversary of BizNewsAsia, Nov. 26, 2012, in Makati



Lorenzo V. Tan

[illegible]



Nestor V. Tan

[illegible]



Zenaida Tantoco

[illegible]



Henry Sy Jr.

[illegible]

BizNewsAsia
From page 64

[illegible]

Tough & Sharp
From page 28

[illegible]

"Danding is a natural and inspiring leader and organizer. He loves the common man, especially the farmers to whom, he says he has given away nearly all of his once vast landholdings."

For ECJ and RSA...
From page 66

[illegible]

BNA Real Estate Who is Who (BREW) Awardees

Property developers, professionals, thinkers cited for helping improve the life and lifestyle of the Filipino

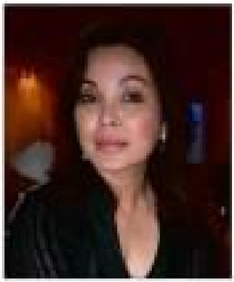


Elena S. Lim



Ambassador Jesus Tambunting

Picar Expands Reach to Overseas Market, Offering Homes for Global Filipinos



Sen. Loren Legarda

[illegible]



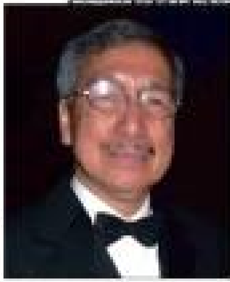
Gov. Joey Salceda

[illegible]



Alfred Ty

[illegible]



Ambassador Amable Aguiluz V

[illegible]



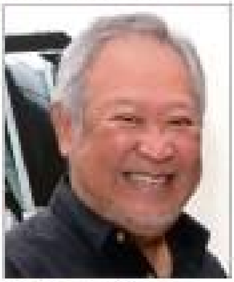
Architect Felino Palafox Jr.

[illegible]



Bansan Choa

[illegible]



Wellington Soong

[illegible]



Felix Ang

[illegible]



Gemiliano Lopez Jr.

[illegible]



Atty. Manuel Lazaro

[illegible]



Elizabeth Lee

[illegible]



Rep. Rachel Arenas

[illegible]



Allen Roxas

[illegible]

Business Icon of the Philippine South

[illegible]



In effect, SMC Chair Eduardo Cojuangco Jr. gave the farmers a P82.83-billion gift. The farmers should ask the government what it has done with the money

For ECJ and RSA, business is not all about money

On Oct. 5 this year, San Miguel Corp. redeemed its 753,842,312 government-sequestered preferred shares at P75 per share, for a total of P56.538 billion.



COJUANGCO and Ang

Most successful tycoon

RSA's role

Social purpose



Tough & Sharp

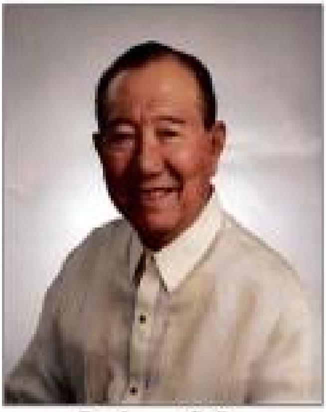
BizNewsAsia is the largest business weekly



GUSI PEACE PRIZE FOUNDATION

MANILA, PHILIPPINES

GUSI PEACE PRIZE LAUREATES FOR 2012



Dr. James G. Dy

2012 Gusi Peace Prize Filipino Awardee

Outstanding Filipino (TOFIL) Awardee for Humanitarian Service from the Phil. Jaycee Senate and Insular Life Insurance, Ltd.

Outstanding Manilan Award for having distinguished himself in business and industry, hospital administration and humanitarian advocacy during the 428th Founding Anniversary of Manila.

Outstanding Chinese Filipino to receive the Lifetime Achievement Award in the Dr. Jose P. Rizal Awards for Excellence.

Paul Harris Medal, Rotary International

Doctor of Humanities, Honoris Causa-University of Pangasinan, April1999

Doctor of Business Administration, Honoris Causa-Lyceum-Northwestern University,Pangasinan, March 2004

Doctor of Humanities, Honoris Causa-Central Luzon State University, Nueva Ecija, November 2006

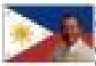
Doctor of Philosophy in Technology Management, Technological University of the Phils., Manila, March 2007



1. [illegible]
(UNITED KINGDOM)
[illegible]



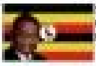
2. [illegible]
(KUWAIT)
[illegible]



3. Dr. James G. Dy
(PHILIPPINES)
[illegible]
For: Social Services and Philanthropy



4. [illegible]
(SERBIA)
[illegible]



5. [illegible] (UGANDA)
[illegible]



6. [illegible]
(MAURITIUS)
[illegible]



7. [illegible]
(FINLAND)
[illegible]



8. [illegible]
(ARGENTINA)
[illegible]



9. [illegible]
(IRAQ)
[illegible]



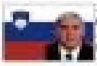
10. [illegible]
(MALAYSIA)
[illegible]



11. [illegible]



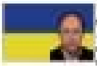
12. [illegible]



13. [illegible]



14. [illegible]



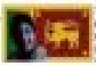
15. [illegible]



16. [illegible]



17. [illegible]



18. [illegible]



19. [illegible]



20. [illegible]

MILLENIUM CHALLENGE ACCOUNT - PHILIPPINES

INVITATION FOR BIDS

Republic of the Philippines

Supply, Installation, Testing and Commissioning of a Project Management and Monitoring and Evaluation System (PROMMES)

Millennium Challenge Account – Philippines

Yours sincerely,

By:
MCA-Philippines

Deputy Managing Director, Finance and Administration,
MCA - Philippines

NOTICE TO THE PUBLIC



KAREN GAY SALAZAR-JAEN

A qualified theft case docketed as Criminal Case No. 0630-2011 in Lipa City, Batangas under RTC Branch 12 is now served against this person. Any information leading to her whereabouts may be coursed through South Asialink at tel. nos. 638-6818 or 633-6241.

PROFESSIONAL SERVICES

HOUSE & LOT

LOT

TRANSPORTATION FOR RENT

MUSICAL INSTRUMENTS

HOUSEHOLD

REAL ESTATE FOR RENT

CARS FOR RENT

WANTED TO BUY

REAL ESTATE FOR SALE

HOUSE & LOT

TRANSPORTATION FOR SALE

CARS

GENERAL ITEMS FOR SALE

ROLEX

DEPARTMENT OF LABOR AND EMPLOYMENT

NOTICE OF FILING OF APPLICATION FOR ALIEN EMPLOYMENT PERMIT (AEP)

JOB

PHILIPPINE CARABAO CENTER
Department of Agriculture

INVITATION TO BID

PHILIPPINE CARABAO CENTER
Department of Agriculture

INVITATION TO BID

SUPPLY AND DELIVERY OF TWO (2) UNITS SERVER

REPUBLIC OF THE PHILIPPINES
DEPARTMENT OF FINANCE
BUREAU OF INTERNAL REVENUE

INVITATION TO BID

PHILIPPINE CARABAO CENTER
Department of Agriculture

INVITATION TO BID

Republic of the Philippines
UNIVERSITY OF SOUTHEASTERN PHILIPPINES
Davao City

INVITATION TO BID

PORT MANAGEMENT OFFICE OF ORMOC

INVITATION TO BID (REPOSTING)

INVITATION TO BID

UNIVERSITY OF THE PHILIPPINES SYSTEM

INVITATION TO BID

UNIVERSITY OF THE PHILIPPINES SYSTEM

UP Diliman Campus, Quezon City

OBITUARIES

Maria Luisa Hernandez Licauco, MD.

passed away peacefully in the grace of our Lord
on November 23, 2012
at the age of 66.
She is survived by husband,
Gregorio Licauco III.
Her remains lie in state at C.B. Licauco Bldg.,
J. Bocobo cor. J. Nakpil Sts., Malate Manila
from November 24 to 28, 2012

Interment will be on Thursday, November 29, 2012
after the 9am Mass at the Malate Church.
Doc Lu's funeral cortege will proceed
to their family resting place
in Cavite City right after the mass.

More Classifieds on pages

National Maritime Polytechnic (NMP) B2-4
Department of Justice (DOJ) B2-4
National Statistics Office (NSO) B2-4

INVITATION TO BID

PUBLIC SEALED BIDDING

RUBBERWORLD COMPOUND

8.562 hectares prime property along Quirino Highway (with access along Tandang Sora Ave.), Barangay Talipapa, Novaliches, Q.C.

to be held on

10 December 2012, Monday at 10:00 AM

at

6th Floor, All Seasons Building, 112 Aguirre St., Legaspi Village, Makati City.

Bid documents are available at Opal Portfolio Investments (SPV-AMC), Inc. at 6th Floor, All Seasons Building, 112 Aguirre St., Legaspi Village, Makati City.

Contact numbers: 893-6754/6759

OBITUARIES

FR. ERNESTO JANCON SOLEDO

Whoever finds his life will lose it, and whoever loses his life for My sake will find it. Matthew 10:39

"I am the resurrection and life. He who believes in Me will live, even though he dies; and whoever believes in Me will never die." – John 11:25-26